

**VISKASE COMPANIES, INC.**

Financial report for the fiscal quarter ended March 31, 2020

This report has been prepared in accordance with Section 5.04 of the Credit Agreement dated as of January 30, 2014 among Viskase Companies, Inc. (the "Company") and UBS AG, Stamford Branch as administrative agent and as collateral agent (the "Agent").

CONSOLIDATED FINANCIAL STATEMENTS OF VISKASE COMPANIES, INC. AND  
SUBSIDIARIES

1. Financial Statements:

Report of Independent Certified Public Accountants

Consolidated Balance Sheets as of March 31, 2020 (unaudited) and December 31, 2019

Consolidated Statements of Operations for the three months ended March 31, 2020 and March 31, 2019 (unaudited)

Consolidated Statements of Comprehensive Loss for the three months ended March 31, 2020 and March 31, 2019 (unaudited)

Consolidated Statements of Stockholders' Equity for the for the three months ended March 31, 2020 (unaudited) and year ended December 31, 2019

Consolidated Statements of Cash Flows for the three months ended March 31, 2020 and March 31, 2019 (unaudited)

Notes to Consolidated Financial Statements

2. Management's Discussion and Analysis of Financial Condition and Results of Operations

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## REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

Board of Directors  
Viskase Companies, Inc.

We have reviewed the accompanying condensed consolidated interim financial statements of Viskase Companies, Inc. (a Delaware corporation) and subsidiaries (the "Company"), which comprise the condensed consolidated balance sheet, and the related condensed consolidated statements of operations, comprehensive loss, changes in stockholders' equity, and cash flows, as of March 31, 2020 and for the three-month period ended March 31, 2020 and 2019, and the related notes to the interim financial statements.

### Management's responsibility

The Company's management is responsible for the preparation and fair presentation of the condensed consolidated interim financial statements in accordance with accounting principles generally accepted in the United States of America; this responsibility includes the design, implementation, and maintenance of internal control sufficient to provide a reasonable basis for the preparation and fair presentation of interim financial information in accordance with accounting principles generally accepted in the United States of America.

### Auditor's responsibility

Our responsibility is to conduct our reviews in accordance with auditing standards generally accepted in the United States of America applicable to reviews of interim financial information. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements. Accordingly, we do not express such an opinion.

### Conclusion

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated interim financial statements referred to above for them to be in accordance with accounting principles generally accepted in the United States of America.

**Emphasis of matter regarding going concern**

The accompanying condensed consolidated interim financial statements have been prepared assuming that the Company will continue as a going concern. Note 25 of the Company's audited consolidated financial statements as of and for the year ended December 31, 2019 includes a statement that substantial doubt exists about the Company's ability to continue as a going concern. Note 25 of the Company's audited (consolidated) financial statements also discloses the fact that the Company as of December 31, 2019 has been delayed in refinancing its \$258 million term loan due January 2021 due to the Coronavirus outbreak. Our auditor's report on those consolidated financial statements includes an emphasis of matter paragraph referring to the matters in Note 25 of those consolidated financial statements. As indicated in Note 18 of the accompanying unaudited condensed consolidated interim financial statements as of March 31, 2020, and for the three months then ended, the Company was still delayed in refinancing its \$258 million term loan or obtain alternative financing as of March 31, 2020, and has stated that therefore substantial doubt exists about the Company's ability to continue as a going concern. The accompanying unaudited condensed consolidated interim financial statements do not include any adjustments that might result from the outcome of this uncertainty.

**Other matter**

The accompanying management discussion and analysis of Viskase Companies, Inc. and subsidiaries as of March 31, 2020, and for the three month period then ended was not reviewed by us, and accordingly, we do not express any form of assurance on it.

**Report on condensed consolidated balance sheet as of December 31, 2019**

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of the Company as of December 31, 2019, and the related consolidated statements of operations, comprehensive (loss) income, changes in stockholders' equity, and cash flows for the year then ended (not presented herein); and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated May 1, 2020. In our opinion, the accompanying condensed consolidated balance sheet of the Company as of December 31, 2019, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.



Chicago, Illinois  
May 15, 2020

**VISKASE COMPANIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(In Thousands, Except for Number of Shares)

	March 31, 2020	December 31, 2019
<b>ASSETS</b>	(unaudited)	
Current assets:		
Cash and cash equivalents	\$12,860	\$21,820
Restricted cash	1,153	1,153
Receivables, net	84,240	77,956
Inventories	100,337	99,821
Other current assets	45,029	43,617
Total current assets	243,619	244,367
Property, plant and equipment	381,380	384,290
Less accumulated depreciation	(224,945)	(222,495)
Property, plant and equipment, net	156,435	161,795
Right of use assets	32,448	34,062
Other assets, net	15,166	16,617
Intangible assets	21,536	22,471
Goodwill	3,280	3,376
Deferred income taxes	29,992	30,199
Total Assets	\$502,476	\$512,887
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Short-term debt	\$263,728	\$11,840
Accounts payable	41,003	35,038
Accrued liabilities	41,519	44,679
Short-term portion lease liabilities	5,419	6,128
Total current liabilities	351,669	97,685
Long-term debt, net of current maturities	616	255,865
Long-term liabilities	5,788	5,929
Accrued employee benefits	69,325	70,648
Deferred income taxes	3,912	3,991
Long-term lease liabilities	31,336	32,296
Stockholders' equity:		
Common stock, \$0.01 par value; 53,995,935 shares issued and 53,190,665 outstanding	540	540
Paid in capital	82,843	82,843
Retained earnings	37,872	41,415
Less 805,270 treasury shares, at cost	(298)	(298)
Accumulated other comprehensive loss	(80,597)	(77,435)
Total Viskase stockholders' equity	40,360	47,065
Deficit attributable to non-controlling interest	(530)	(592)
Total stockholders' equity	39,830	46,473
Total Liabilities and Stockholders' Equity	\$502,476	\$512,887

*See notes to consolidated financial statements.*

**VISKASE COMPANIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In Thousands)  
(Unaudited)

	3 Months Ended March 31, 2020	3 Months Ended March 31, 2019
NET SALES	\$98,478	\$94,995
Cost of sales	<u>78,229</u>	<u>75,149</u>
GROSS MARGIN	20,249	19,846
Selling, general and administrative	12,254	14,580
Amortization of intangibles	406	345
Asset impairment	-	951
Restructuring expense	<u>-</u>	<u>7,203</u>
OPERATING INCOME (LOSS)	7,589	(3,233)
Interest income	7	114
Interest expense	3,788	4,260
Other expense, net	<u>6,817</u>	<u>2,417</u>
LOSS BEFORE INCOME TAXES	(3,009)	(9,796)
Income tax provision(benefit)	<u>472</u>	<u>(3,318)</u>
NET LOSS	<u>(\$3,481)</u>	<u>(\$6,478)</u>
Less: net income (loss) attributable to noncontrolling interests	<u>62</u>	<u>(31)</u>
Net loss attributable to Viskase Companies, Inc	<u>(\$3,543)</u>	<u>(\$6,447)</u>

*See notes to consolidated financial statements.*

**VISKASE COMPANIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS**  
(In Thousands)  
(Unaudited)

	3 Months Ended March 31, 2020	3 Months Ended March 31, 2019
Net loss	(\$3,481)	(\$6,478)
Other comprehensive loss, net of tax		
Pension liability adjustment	237	342
Foreign currency translation adjustment	(3,399)	(922)
Other comprehensive loss, net of tax	(3,162)	(580)
Comprehensive loss	(\$6,643)	(\$7,058)
Less: comprehensive income (loss) attributable to noncontrolling interests	62	(31)
Net comprehensive loss attributable to Viskase Companies, Inc	(\$6,705)	(\$7,027)

*See notes to consolidated financial statements.*

**VISKASE COMPANIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
(In Thousands)  
(Unaudited)

	Common stock	Paid in capital	Treasury stock	Retained earnings	Accumulated other comprehensive loss	Total stockholders' equity	Non-controlling Interest	Total stockholders' equity
Balance December 31, 2018	\$540	\$82,843	(\$298)	\$67,699	(\$79,276)	\$71,508	\$ (422)	\$71,086
Net loss	-	-	-	(24,947)	-	(24,947)	(170)	(25,117)
Foreign currency translation adjustment	-	-	-	-	(1,234)	(1,234)	-	(1,234)
Pension liability adjustment, net of tax	-	-	-	-	1,738	1,738	-	1,738
Elimination of stranded tax effects within AOCI resulting from tax reform	-	-	-	(1,337)	1,337	-	-	-
Balance December 31, 2019	\$540	\$82,843	(\$298)	\$41,415	(\$77,435)	\$47,065	(\$592)	\$46,473
Net loss	-	-	-	(3,543)	-	(3,543)	62	(3,481)
Foreign currency translation adjustment	-	-	-	-	(3,399)	(3,399)	-	(3,399)
Pension liability adjustment, net of tax	-	-	-	-	237	237	-	237
Balance March 31, 2020	\$540	\$82,843	(\$298)	\$37,872	(\$80,597)	\$40,360	(\$530)	\$39,830

*See notes to consolidated financial statements.*

**VISKASE COMPANIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In Thousands)  
(Unaudited)

	3 Months Ended March 31, 2020	3 Months Ended March 31, 2019
Cash flows from operating activities:		
Net loss	\$ (3,481)	(\$6,478)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation	5,977	5,901
Stock-based compensation	-	56
Amortization of intangibles	406	345
Amortization of deferred financing fees	172	153
Loss on impairment of assets	-	951
Bad debt and accounts receivable provision	(29)	41
Non-cash interest on term loans	27	86
Changes in operating assets and liabilities:		
Receivables	(8,754)	(1,880)
Inventories	(2,723)	(10,342)
Other current assets	(3,468)	(4,432)
Other assets	1,419	3,364
Accounts payable	5,420	319
Accrued liabilities	(1,157)	6,003
Accrued employee benefits	(638)	229
Other	203	2,236
Total adjustments	(3,145)	3,030
Net cash used in operating activities	(6,626)	(3,448)
Cash flows from investing activities:		
Capital expenditures	(1,635)	(6,811)
Proceeds from disposition of assets	30	-
Net cash used in investing activities	(1,605)	(6,811)
Cash flows from financing activities:		
Proceed from short term borrowing	5,000	-
Deferred financing costs	(160)	(120)
Repayment of short-term debt	(8,323)	(1,160)
Repayment of capital lease	(77)	(133)
Net cash used in financing activities	(3,560)	(1,413)
Effect of currency exchange rate changes on cash	2,831	(895)
Net decrease in cash and equivalents	(8,960)	(12,567)
Cash, equivalents and restricted cash at beginning of period	22,973	47,190
Cash, equivalents and restricted cash at end of period	14,013	\$34,623
Supplemental cash flow information:		
Interest paid less capitalized interest	\$3,474	\$3,912
Income taxes paid	\$669	\$193
Non-cash purchase of P,P & E	\$1,400	-

*See notes to consolidated financial statements.*

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS** **(In Thousands)**

### **1. Summary of Significant Accounting Policy**

#### **Nature of Operations**

Viskase Companies, Inc. together with its subsidiaries (“we” or the “Company”) is a producer of non-edible cellulosic, fibrous and plastic casings used to prepare and package processed meat products, and provides value-added support services relating to these products, for some of the largest global consumer products companies. We were incorporated in Delaware in 1970. The Company operates ten manufacturing facilities in North America, Europe, South America, and Asia and, as a result, is able to sell its products in nearly one hundred countries throughout the world.

#### **Principles of Consolidation**

The consolidated financial statements include the accounts of the Company. Intercompany accounts and transactions have been eliminated in consolidation.

#### **Use of Estimates in the Preparation of Financial Statements**

The financial statements are prepared in accordance with generally accepted accounting principles (“GAAP”) in the United States of America and include the use of estimates and assumptions that affect a number of amounts included in the Company’s financial statements, including, among other things, pensions and other postretirement benefits and related disclosures, reserves for excess and obsolete inventory, allowance for doubtful accounts, and income taxes. Management bases its estimates on historical experience and other assumptions that we believe are reasonable. If actual amounts are ultimately different from previous estimates, the revisions are included in the Company’s results for the period in which the actual amounts become known. Historically, the aggregate differences, if any, between the Company’s estimates and actual amounts in any year have not had a significant effect on the Company’s consolidated financial statements.

#### **Cash and Cash Equivalents**

For purposes of the statement of cash flows, the Company considers cash equivalents to consist of all highly liquid debt investments purchased with an initial maturity of approximately three months or less. Due to the short-term nature of these instruments, the carrying values approximate the fair market value. Of the cash held on deposit, essentially all of the cash balance was in excess of amounts insured by the Federal Deposit Insurance Corporation or other foreign provided bank insurance. The Company performs periodic evaluations of these institutions for relative credit standing and has not experienced any losses as a result of its cash concentration. Consequently, no significant concentrations of credit risk are considered to exist.

#### **Receivables**

Trade accounts receivable are classified as current assets and are reported net of allowance for doubtful accounts, which includes the evaluation of expected credit losses following the adoption of ASC Topic 326. This estimated allowance is primarily based upon our evaluation of the future expected loss for the asset. The Company estimates this using the financial condition of each customer, each customer’s ability to pay and the economic conditions of the country the customer resides in. For all trade accounts receivable, the Company defines “past due” as any payment, that is at least 15 days past the contractual due date. For the three months ended March 31, 2020, there have been no losses or write offs related to expected credit losses.

## **Inventories**

Inventories are valued at the lower of cost or net realizable value. Cost is determined by using the first-in, first-out ("FIFO") basis method.

## **Property, Plant and Equipment**

The Company carries property, plant and equipment at cost, less accumulated depreciation. Property and equipment additions include acquisition of property and equipment and costs incurred for computer software purchased for internal use including related external direct costs of materials and services and payroll costs for employees directly associated with the project. Upon retirement or other disposition, cost and related accumulated depreciation are removed from the accounts, and any gain or loss is included in results of operations. Depreciation is computed on the straight-line method using a half year convention over the estimated useful lives of the assets ranging from (i) building and improvements - 10 to 32 years, (ii) machinery and equipment - 4 to 12 years, (iii) furniture and fixtures - 3 to 12 years, (iv) auto and trucks - 2 to 5 years, (v) data processing - 3 to 7 years and (vi) leasehold improvements - shorter of lease or useful life.

In the ordinary course of business, we lease certain equipment, consisting mainly of autos, and certain real property. Real property consists of manufacturing, distribution and office facilities.

## **Deferred Financing Costs**

Deferred financing costs are presented in the balance sheet as a direct deduction from the carrying amount of debt liability and amortized as expense using the effective interest rate method over the expected term of the related debt agreement. Amortization of deferred financing costs is classified as interest expense.

## **Intangible Assets and Goodwill**

The Company has recognized definite lived intangible assets for patents and trademarks, customer relationships, technologies and in-place leases. The intangible assets are amortized on the straight-line method over an estimated weighted average useful life of 12 years for patents and trademarks, 20 years for customer relationships, 13 years for technologies and 14 years for in-place leases.

Our estimates of the useful lives of finite-lived intangible assets consider judgments regarding the future effects of obsolescence, demand, competition and other economic factors. We conduct impairment tests when events or changes in circumstances indicate that the carrying value of these finite-lived assets may not be recoverable. Undiscounted cash flow analyses are used to determine if an impairment exists. If an impairment is determined to exist, the loss is calculated based on the estimated fair value of the assets.

We evaluate the carrying value of goodwill on at least an annual basis by applying a fair-value-based test. In evaluating the recoverability of the carrying value of goodwill, we must make assumptions regarding the fair value of our reporting units, as defined under FASB ASC Topic 350. Goodwill impairment testing involves comparing the fair value of our reporting units to their carrying values. If the book value of the reporting unit exceeds its fair value, the goodwill of the reporting unit is considered to be impaired. The amount of impairment loss is equal to the excess of the book value of the goodwill over the fair value of goodwill. The reporting unit fair value is based upon consideration of various valuation methodologies, including guideline transaction multiples, multiples of current earnings, and projected future cash flows discounted at rates commensurate with the risk involved.

## **Long-Lived Assets**

The Company continues to evaluate the recoverability of long-lived assets including property, plant and equipment, trademarks and patents. Impairments are recognized when the expected undiscounted future operating cash flows derived from long-lived assets are less than their carrying value. If impairment is identified, valuation techniques deemed appropriate under the particular circumstances will be used to determine the asset's fair value. The loss will be measured based on the excess of carrying value over the determined fair value. The review for impairment is performed whenever events or changes in circumstances indicate that the carrying amount of assets may not be recoverable.

## **Shipping and Handling**

The Company periodically bills customers for shipping charges. These amounts are included in net revenue, with the associated costs included in cost of sales.

## **Pensions and Other Postretirement Benefits**

The Company uses appropriate actuarial methods and assumptions in accounting for its defined benefit pension plans and non-pension postretirement benefits.

Actual results that differ from assumptions used are accumulated and amortized over future periods and, accordingly, generally affect recognized expense and the recorded obligation in future periods. Therefore, assumptions used to calculate benefit obligations as of the end of a fiscal year directly impact the expense to be recognized in future periods. The primary assumptions affecting the Company's accounting for employee benefits as of March 31, 2020 are as follows:

- Long-term rate of return on plan assets: The required use of the expected long-term rate of return on plan assets may result in recognized returns that are greater or less than the actual returns on those plan assets in any given year. Over time, however, the expected long-term rate of return on plan assets is designed to approximate actual earned long-term returns. The Company uses long-term historical actual return information, the mix of investments that comprise plan assets, and future estimates of long-term investment returns by reference to external sources to develop an assumption of the expected long-term rate of return on plan assets. The expected long-term rate of return is used to calculate net periodic pension cost. In determining its pension obligations, the Company is using a long-term rate of return on U.S. plan assets of 5.85% for March 31, 2020. The Company is using a long-term rate of return on French plan assets of 3.20% for 2020. The German pension plan has no assets.
- Discount rate: The discount rate is used to calculate future pension and postretirement obligations. The Company is using a Mercer Bond yield curve in determining its pension obligations. The Company was using a discount rate of 3.38% for March 31, 2020. The Company is using a weighted average discount rate of 1.70% on its non-U.S. pension plans for March 31, 2020.

## **Income Taxes**

Deferred tax assets and liabilities are measured using enacted tax laws and tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities due to a change in tax rates is recognized in income in the period that includes the enactment date. In addition, the amounts of any future tax benefits are reduced by a valuation allowance to the extent such benefits are not expected to be realized on a more likely than not basis. Interest and penalties related to unrecognized tax benefits are included as a component of tax expense.

## **Other Comprehensive Loss**

Comprehensive loss includes all other non-stockholder changes in equity. Changes in other comprehensive loss in 2020 and 2019 resulted from changes in foreign currency translation and minimum pension liability.

## **Revenue Recognition**

The Company's revenues are comprised of product sales. All revenue is recognized when the Company satisfies its performance obligation(s) under the contract (either implicit or explicit) by transferring the promised product to its customer when its customer obtains control of the product. A performance obligation is a promise in a contract to transfer a distinct product or service to a customer. A contract's transaction price is allocated to each distinct performance obligation. Substantially all of the Company's contracts have a single performance obligation, as the promise to transfer products is not separately identifiable from other promises in the contract and, therefore, not distinct.

Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring products or providing services. The nature of the Company's contracts gives rise to several types of variable consideration. As such, revenue is recorded net of estimated discounts, rebates and allowances. These estimates are based on historical experience, anticipated performance and the Company's best judgment at the time. Because of the Company's certainty in estimating these amounts, they are included in the transaction price of its contracts.

Sales, value add, and other taxes collected from customers and remitted to governmental authorities are accounted for on a net (excluded from revenues) basis.

Substantially all of the Company's revenue is from products transferred to customers at a point in time. The Company recognizes revenue at the point in time in which the customer obtains control of the product, which is generally when product title passes to the customer upon shipment. In certain cases, title does not transfer and revenue is not recognized until the customer has received the products at its physical location or at port.

### **Financial Instruments**

The Company routinely enters into fixed price natural gas agreements which require us to purchase a portion of our natural gas each month at fixed prices. These fixed price agreements qualify for the "normal purchases" scope exception under derivative and hedging standards, therefore the natural gas purchases under these contracts were expensed as incurred and included within cost of sales. As of March 31, 2020, future annual minimum purchases remaining under the agreement are \$2,116.

The Company's financial instruments include cash and cash equivalents, accounts receivable and accounts payable. The carrying amounts of these financial assets and liabilities approximate fair value due to the short maturities of these instruments. Management believes the fair value of the Company's revolving loans approximate the carrying value due to credit risk or current market rates, which approximate the effective interest rates on those instruments. The fair value of the Company's Term Loan is estimated by discounting the future cash flow using the Company's current borrowing rates for similar types and maturities of debt.

### **Leases**

On January 1, 2019, we adopted FASB ASC Topic 842, Leases, using the modified retrospective approach, which does not require the application of this Topic to periods prior to January 1, 2019. The guidance under Topic 842 significantly impacts our presentation of financial condition and disclosures, but did not have significant impact to our results of operations. We now have a material amount reported as a right of use ("ROU") asset and lease liability related to operating leases reported on our balance sheet. Financing leases under current U.S. GAAP are classified and accounted for in substantially the same manner as capital leases under prior U.S. GAAP and therefore, we do not distinguish between financing leases and capital leases unless the context requires. The determination of whether an arrangement is or contains a lease occurs at inception. We have elected the practical expedient to include both the lease component and the non-lease component as a single component when accounting for each lease and calculating the resulting lease liability and ROU asset. The following is our accounting policy for leases in which we are the lessee.

Leases are classified as either operating or financing by the lessee depending on whether the lease terms provide for control of the underlying asset to be transferred to the lessee. When control transfers to the lessee, we classify the lease as a financing lease. All other leases are recorded as operating leases. Effective January 1, 2019, for all leases with an initial lease term in excess of twelve months, we record a right-of-use asset with a corresponding liability in our balance sheet. We have elected the practical expedient for all leases less than 12 months to not record a ROU asset or corresponding lease liability. Right-of-use assets represent our right to use an underlying asset for the lease term and lease liabilities represent our obligation to make lease payments arising from the lease. Right-of-use assets and lease liabilities are recognized at commencement of the lease based on the present value of lease payments over the lease term. Right-of-use assets are adjusted for any lease payments made on or before commencement of the lease, less any lease incentives received.

The lease liability represents future lease payments for lease and non-lease components discounted for present value. Lease payments that may be included in the lease liability include fixed payments, variable lease payments that are based on an index or rate and payments for penalties for terminating the lease if the lessee is reasonably certain to utilize a termination option, among others. Certain of our leases contain rent escalation clauses that are specifically stated in the lease and these are included in the calculation of the lease liability. Variable lease payments for lease and non-lease components which are not based on an index or rate are excluded from the calculation of the lease liability and are recognized in the statement of operations during the period incurred.

We utilize discount rates to determine the net present value of our gross lease obligations when calculating the lease liability and related ROU asset. In cases in which the rate implicit in the lease is readily determinable, we utilize that discount rate for purposes of the net present value calculation. In most cases, our lease agreements do not have a discount rate that is readily determinable and therefore we utilize an estimate of our incremental borrowing rate. Our incremental borrowing rate is determined at lease commencement or lease modification and represents the rate of interest we would have to pay to borrow on a collateralized basis over a similar term an amount equal to the lease payments in a similar economic environment. For adoption of the new standard, the rate was determined at the adoption date.

The lease term is determined by taking into account the initial period as stated in the lease contract and adjusted for any renewal options that the company is reasonably certain to exercise as well as any period of time that the lessee has control of the space before the stated initial term of the lease. If we determine that we are reasonably certain to exercise a termination option, the lease term is then adjusted to account for the expected termination date.

Operating lease expense is recorded as a single expense recognized on a straight-line basis over the lease term. Financing lease expense consists of interest expense on the financing lease liability and amortization of the right-of-use financing lease asset on a straight-line basis over the lease term.

### **New Accounting Pronouncements**

In June 2016, the FASB issued ASU 2016-13, Measurement of Credit Losses on Financial Instruments, which replaces the current incurred loss impairment method with a new method that reflects expected credit losses. Subsequent to the issuance of ASC Topic 326, the FASB clarified and amended guidance through several Accounting Standard Updates; hereinafter the collection of credit loss guidance is referred to as "ASC Topic 326." These ASUs require financial assets measured at amortized cost to be presented at the net amount to be collected, which may result in the Company recognizing an impairment allowance equal to its current estimate of credit losses for assets measured. ASC Topic 326 requires the Company to broaden the range of information utilized in estimating credit losses, including the consideration of forecasted and other supportable information to explain credit loss estimates. These ASUs are effective for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years. The guidance must be adopted using a modified retrospective transition method through a cumulative-effect adjustment to retained earnings (deficit) in the period of adoption. We have adopted this standard effective January 1, 2020, and based on the insignificant impact of this ASU on our condensed consolidated financial statements, no adjustments to retained earnings (deficit) were required upon adoption of ASC Topic 326.

In August 2018, the FASB issued ASU 2018-15, Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That is a Service Contract, which amends FASB ASC Subtopic 350-40, Intangibles-Goodwill and Other-Internal-Use Software. This ASU adds certain disclosure requirements related to implementation costs incurred for internal-use software and cloud computing arrangements. The amendment aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software (and hosting arrangements that include an internal-use software license). This ASU is effective for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years. The amendments in this ASU should be applied either using a retrospective or prospective approach. We have adopted this standard on January 1, 2020 prospectively. The adoption of this standard did not have a significant impact on our consolidated financial statements.

## 2. Cash and cash equivalents

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Cash and cash equivalents	\$12,860	\$21,820
Restricted cash	<u>1,153</u>	<u>1,153</u>
	<u>\$14,013</u>	<u>\$22,973</u>

As of March 31, 2020, and December 31, 2019, cash held in foreign banks was \$10,750 and \$15,358, respectively.

As of March 31, 2020, and December 31, 2019, letters of credit in the amount of \$985 were outstanding under facilities with a commercial bank, and were cash collateralized in a restricted account.

## 3. Inventories

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Raw materials	\$15,778	\$15,841
Work in process	56,920	59,036
Finished products	<u>27,639</u>	<u>24,944</u>
	<u>\$100,337</u>	<u>\$99,821</u>

## 4. Leases

We have operating and finance (formerly capital) leases primarily for real estate, equipment and vehicles. Our lease agreements do not contain any material residual value guarantees or material restrictive covenants. Right-of-use assets and related liabilities are recorded on the balance sheet for leases with an initial term in excess of twelve months

Right-of-use assets and lease liabilities are as follows:

	<u>March 31, 2020</u>
Operating Leases:	
Right-of-use assets	\$ 32,448
Lease liabilities	36,316
Financing Leases:	
Right-of-use assets (property, plant and equipment, net)	438
Lease liabilities (debt)	439

Upon adoption of the new lease standard as of January 1, 2019, the Company reclassified \$1,358 of lease incentive liability, \$1,286 of deferred rent liability and \$1,024 of lease restructuring liability to ROU assets.

The following is an analysis of leased property under financing (formerly capital) leases by major classes as of March 31, 2020 and December 31, 2019.

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Building and improvements	\$453	\$453
Machinery and equipment	3,599	3,599
Less: Accumulated depreciation	<u>(3,614)</u>	<u>(3,480)</u>
	<u>\$438</u>	<u>\$572</u>

Additional information with respect to our operating and finance leases as of March 31, 2020 is presented below.

	<u>Operating</u>	<u>Finance</u>
Weighted average remaining lease term (years)	11.57	1.21
Weighted average discount rate	7.40%	5.63%

Lease expense consists of the following:

	<u>March 31, 2020</u>
Operating lease rent expense	<u>\$ 1,431</u>
Financing Leases:	
Amortization of right-of-use assets	110
Interest expense on lease liabilities	8
	<u>\$ 118</u>

Cash flow information related to leases is as follows:

	<u>March 31, 2020</u>
Cash Paid For Amounts Included in the Measurement of Lease Liabilities:	
Cash used in operating activities (operating leases)	\$ 1,355
Cash used in operating activities (financing leases)	126
Cash used in financing activities (financing leases)	-
Supplemental Cash Flow Information:	
Right-of-use assets obtained in exchange for lease obligations (operating leases)	\$ 44
Right-of-use assets obtained in exchange for lease obligations (financing leases)	-
Re-measurement of lease liabilities	-

Maturities of operating and financing lease liabilities as of March 31, 2020 are as follows:

<u>Year</u>	<u>Operating Leases</u>	<u>Financing Leases</u>
Remaining 2020	\$ 4,063	\$ 374
2021	5,423	37
2022	5,226	44
2023	4,954	11
2024	4,712	-
Thereafter	30,734	-
Total lease payments	55,112	466
Less: discounted interest	(18,797)	(27)
	<u>\$ 36,315</u>	<u>\$ 439</u>

## 5. Debt Obligations

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Short-term debt:		
Bank term loan	\$257,176	\$2,750
Europe bank loans	\$1,552	\$1,875
Revolving credit facility	\$5,000	-
Restructured term loan	-	7,215
Total short-term debt	<u>263,728</u>	<u>11,840</u>
Long-term debt:		
Bank term loan, net of discount	\$ -	255,075
Europe bank loans	205	375
Other	411	415
Total long-term debt	<u>616</u>	<u>255,865</u>
Total debt	<u>\$264,344</u>	<u>\$267,705</u>

### Revolving Credit Facility

On January 30, 2014, the Company entered into an Amendment Agreement to the \$25,000 Revolving Credit Facility, together with an amended Loan Agreement, with Icahn Enterprises Holdings L.P. Drawings under the amended Revolving Credit Facility bear interest at daily three-month LIBOR plus 2.0%. The amended Revolving Credit Facility also provides for an unused line fee of 0.375% per annum.

On June 30, 2019, the Company entered into the Eleventh Amendment to the Loan and Security Agreement with Icahn Enterprises L.P., extending the maturity date of the Revolving Credit Facility from January 30, 2020 to January 30, 2021 and amending the maximum revolver amount to \$45,000.

Indebtedness under the amended Revolving Credit Facility is secured by liens on substantially all of the Company's domestic and Mexican assets, with liens on (i) accounts, inventory, lockboxes, deposit accounts and investment property (the "ABL Priority Collateral") to be contractually senior to the liens securing the Term Loan (as hereafter defined) pursuant to an intercreditor agreement, (ii) real property, fixtures and improvements thereon, equipment and proceeds thereof (the "Fixed Asset Priority Collateral"), to be contractually subordinate to the liens securing the Term Loan pursuant to such intercreditor agreement, and (iii) all other assets, to be contractually pari passu with the liens securing the Term Loan pursuant to such intercreditor agreement. Our future direct or indirect material domestic subsidiaries are required to guarantee the obligations under the amended Revolving Credit Agreement, and to provide security by liens on their assets as described above.

The amended Revolving Credit Facility contains various covenants which restrict the Company's ability to, among other things, incur indebtedness, create liens on our assets, make investments, enter into merger, consolidation or acquisition transactions, dispose of assets (other than in the ordinary course of business), make certain restricted payments, enter into sale and leaseback transactions and transactions with affiliates, in each case subject to permitted exceptions. The amended Revolving Credit Facility also requires that we comply with certain financial covenants, including meeting a minimum EBITDA requirement and limitations on capital expenditures, in the event our usage of the Revolving Credit Facility exceeds 90% of the facility amount. The Company is in compliance with the Revolving Credit Facility covenants as of March 31, 2020. The amended Revolving Credit Facility had borrowings of \$5,000 as of March 31, 2020 and no borrowings as of December 31, 2019.

In its foreign operations, the Company has unsecured lines of credit with various banks providing approximately \$5,500 of availability. There were no borrowings under the lines of credit at March 31, 2020 and December 31, 2019.

### Term Loan Facility

On January 30, 2014, the Company entered into a Credit Agreement with UBS AG, Stamford Branch ("UBS"), as Administrative Agent and Collateral Agent, and the Lenders parties thereto, providing for a \$275,000 senior secured covenant lite term loan facility ("Term Loan"). The Term Loan bears interest at a LIBOR Rate plus 3.25% (with the LIBOR Rate carrying a 1.00% floor or at a Base Rate equal to the sum of (1) the greatest of (a) the Prime Rate, (b) the Federal Funds Effective Rate plus 0.50%, (c) one-month LIBOR plus 1.0%, or (d) 2.0%, plus (2) 2.25%). As of March 31, 2020, the interest rate was 4.70% on the Term Loan. The Term Loan has a contractual obligation to repay 1% annually that has been classified as short-term debt. The maturity date on the Term Loan is January 30, 2021. The Term Loan is subject to certain additional mandatory prepayments upon asset sales, incurrence of indebtedness not otherwise permitted, and based upon a percentage of excess cash flow. Prepayments on the Term Loan may be made at any time, subject to a prepayment premium of 1% for certain prepayments during the first six months of the term.

Indebtedness under the Term Loan is secured by liens on substantially all of the Company's domestic and Mexican assets, with liens on (i) the Fixed Asset Priority Collateral, to be contractually senior to the liens securing the Revolving Credit Facility pursuant to the intercreditor agreement, (ii) the ABL Priority Collateral, to be contractually subordinate to the liens securing the Revolving Credit Facility pursuant to the intercreditor agreement, and (iii) all other assets, to be contractually pari passu with the liens securing the Revolving Credit Facility pursuant to the intercreditor agreement. Our future direct or indirect material domestic subsidiaries are required to guarantee the obligations under the Term Loan, and to provide security by liens on their assets as described above.

### Restructured Term Loan

On December 30, 2016, the Company entered into a Share and Asset Purchase Agreement ("SAPA") to purchase all of the shares in CT Casings Beteiligungs GmbH ("Walsroder") and certain assets of Poly-clip Systems LLC. As part of the consideration for the purchase, a former Seller shareholder loan was restructured and remained outstanding at the January 10, 2017 closing in the original amount of EUR 8,111 or \$9,257. The Restructured Term Loan was due for repayment as follows: EUR 1,688 was paid on January 10, 2018; and the balance of EUR 6,423 was paid in full on January 10, 2020. The Restructured Term Loan bears no interest and was recorded for a book value of EUR 7,320 using an imputed interest rate of 4%.

### Europe Bank Loan

On July 18, 2018, the French affiliate of the Company entered into a Term Loan Agreement with Credit Industriel Et Commercial ("CIC"), providing for a €2,000 term loan ("CIC Term Loan"). The CIC Term Loan bears interest at 0.70% with a three year maturity. The CIC Term Loan has a contractual obligation to repay 8.33% of face value of the loan on a quarterly basis. The maturity date on the Term Loan is May 15, 2021. Prepayments on the CIC Term Loan are permitted with advance notice of 30 days.

On December 2, 2018, the French affiliate of the Company entered into a second Term Loan Agreement with Credit Industriel Et Commercial ("CIC"), providing for a €2,000 term loan ("CIC Term Loan"). The CIC Term Loan bears interest at 0.75% with a two year maturity. The CIC Term Loan has a contractual obligation to repay 12.50% of face value of the loan on a quarterly basis. The maturity date on the Term Loan is October 5, 2020. Prepayments on the CIC Term Loan are permitted with advance notice of 30 days.

## Debt Maturity

The aggregate maturities of debt <sup>(1)</sup> for each of the next five years are:

	<u>2020 <sup>(2)</sup></u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Thereafter</u>
Term Loan Facility	\$ 2,063	\$255,750	\$ -	\$ -	\$ -	\$ -
Revolving Loan	-	5,000				
Europe Bank Loan	1,370	365	-	-	-	-
Other	-	-	-	-	-	881
	<u>\$ 3,433</u>	<u>\$261,115</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 881</u>

(1) The aggregate maturities of debt represent amounts to be paid at maturity and not the current carrying value of the debt.

(2) The amounts are for the remainder of the calendar year.

## **6. Accrued Liabilities**

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Compensation and employee benefits	\$9,546	\$7,597
Taxes payable	14,872	15,887
Accrued volume and sales rebates	5,197	5,107
Accrued interest payable	53	14
Restructuring reserve	7,387	10,217
Other	4,464	5,857
	<u>\$41,519</u>	<u>\$44,679</u>

## **7. Goodwill and Intangible Assets, net**

The Company currently has \$3,280 of goodwill with no impairment.

Goodwill consists of the following:

	<u>March 31, 2020</u>	<u>December 31, 2019</u>
Beginning balance	\$3,376	\$3,428
Translation	(96)	(52)
Gross carrying amount	<u>\$3,280</u>	<u>\$3,376</u>

Intangible assets, net consists of the following:

	March 31, 2020		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Definite live intangible assets:			
Customer relationships	\$19,217	(\$3,058)	\$16,159
Technologies	2,296	(585)	1,711
Patents/Trademarks	9,308	(5,794)	3,514
In-place leases	199	(47)	152
	<u>\$31,020</u>	<u>(\$9,484)</u>	<u>\$21,536</u>

  

	December 31, 2019		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Definite live intangible assets:			
Customer relationships	\$19,704	(\$2,955)	\$16,749
Technologies	2,357	(494)	1,863
Patents/Trademarks	9,626	(5,927)	3,699
In-place leases	204	(44)	160
	<u>\$31,891</u>	<u>(\$9,420)</u>	<u>\$22,471</u>

Amortization expense associated with definite-lived intangible assets was \$406 and \$345 for the three months ended March 31, 2020 and March 31, 2019, respectively. We utilize the straight-line method of amortization, recognized over the estimated useful lives of the assets.

## 8. Income Taxes

For the three months ended March 31, 2020, an income tax expense of \$472 was recognized on the loss before income taxes of \$(3,481) compared to income tax benefit of \$(3,318) for the three months ended March 31, 2019. The effective income tax rates are calculated at (15.7)% and 33.9% for the three months ended March 31, 2020 and 2019, respectively.

Approximately \$17,400 of the total gross unrecognized tax benefits represents the amount that, if recognized, would affect the effective income tax rate in future periods. The Company and its subsidiaries are subject to U.S. federal income tax as well as income tax of multiple state and foreign jurisdictions. The Company has substantially concluded all U.S. federal income tax matters for years through 2015. Substantially all material state and local and foreign income tax matters have been concluded for years through 2012. Based on the expiration of the statute of limitations for certain jurisdictions, it is reasonably possible that the unrecognized tax benefits will decrease in the next twelve months by approximately \$300.

A valuation allowance is provided when it is more likely than not that some portion or all of the net deferred tax assets will not be realized. Management believes that it is more likely than not that its net deferred tax assets will be realized based on the weight of positive evidence and future income.

## 9. Retirement Plans

The Company has contributed \$736 pension benefits in the U.S. during the period ended March 31, 2020.

The Company and its subsidiaries have defined contribution and defined benefit plans varying by country and subsidiary.

	U.S. Pension Benefits		Non U.S. Pension Benefits	
	3 Months	3 Months	3 Months	3 Months
	Ended	Ended	Ended	Ended
	March 31	March 31	March 31	March 31
	2020	2019	2020	2019
Component of net period benefit cost				
Service cost	\$ -	\$ -	\$ 96	\$104
Interest cost	1,054	1,295	\$ 75	110
Expected return on plan assets	(1,295)	(1,077)	\$ (8)	(10)
Amortization of prior service cost	-	-	\$ 2	3
Amortization of actuarial loss	256	321	\$ 11	12
	<u>\$ 15</u>	<u>\$ 539</u>	<u>\$ 176</u>	<u>\$219</u>

All components of net period benefit cost except for service cost are recorded in Other Expense in the Consolidated Statement of Operations.

## 10. Contingencies

The Company from time to time is involved in various other legal proceedings, none of which are expected to have a material adverse effect upon results of operations, cash flows or financial condition.

## 11. Stock-based compensation (Dollars in Thousands, except Per Share Amount)

Stock-based compensation cost is measured at the grant date based on fair value of the award and is recognized as an expense on a straight-line basis over the requisite service period, which is the vesting period. Included in net income is non-cash compensation expense of \$0 for the three months ended March 31, 2020 and \$56 for the three months ended March 31, 2019.

The fair values of the options granted during 2013 were estimated on the date of grant using the binomial option pricing model. The assumptions used and the estimated fair values are as follows:

	2013
Expected term	10 years
Expected stock volatility	17.33%
Risk-free interest rate	1.75%
Expected forfeiture rate	0.00%
Fair value per option	\$0.51

In December 2016, the Company granted non-qualified stock options to its former chief executive officer for the purchase of 600,000 shares of its common stock under an employment agreement. Options were granted at the fair market value at date of grant and will vest one third each on December 31, 2017, December 31, 2018 and December 31, 2019. As a result of the termination of the chief executive officer on October 3, 2019, the stock options granted expired at the commencement of business on that date pursuant to the terms of the stock option plan. Stock option expense recognized in 2019 for this grant was reversed in October 2019.

In April 2013, the Company granted non-qualified stock options to its current chief administrative officer for the purchase of 325,000 shares of its common stock under an employment agreement. Options were granted at the fair market value at date of grant and are fully vested. The options for the chief administrative officer expire on April 16, 2023.

The Company's outstanding options were:

	Shares Under Option	Weighted Average Exercise Price
Outstanding, December 31, 2019	325,000	\$8.00
Granted	-	-
Exercised	-	-
Forfeited	-	-
Outstanding, March 31, 2020	<u>325,000</u>	<u>\$8.00</u>

Vested and exercisable options as of March 31, 2020 were 325,000 with a weighted average share price of \$8.00.

## 12. Fair Value Measures

U.S. GAAP requires enhanced disclosures about investments and non-recurring non-financial assets and non-financial liabilities that are measured and reported at fair value and has established a hierarchal disclosure framework that prioritizes and ranks the level of market price observability used in measuring investments or non-financial assets and liabilities at fair value. Market price observability is impacted by a number of factors, including the type of investment and the characteristics specific to the investment. Investments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value.

Investments and non-financial assets and/or liabilities measured and reported at fair value are classified and disclosed in one of the following categories:

Level 1 - Quoted prices are available in active markets for identical investments as of the reporting date. The types of investments included in Level 1 include listed equities and listed derivatives. We do not adjust the quoted price for these investments, even in situations where we hold a large position.

Level 2 - Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies. Investments that are generally included in this category include corporate bonds and loans, less liquid and restricted equity securities and certain over-the-counter derivatives. The inputs and assumptions of our Level 2 investments are derived from market observable sources including reported trades, broker/dealer quotes and other pertinent data.

Level 3 - Pricing inputs are unobservable for the investment and non-financial asset and/or liability and include situations where there is little, if any, market activity for the investment or non-financial asset and/or liability. The inputs into the determination of fair value require significant management judgment or estimation. Fair value is determined using comparable market transactions and other valuation methodologies, adjusted as appropriate for liquidity, credit, market and/or other risk factors.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and consideration of factors specific to the investment. Significant transfers, if any, between the levels within the fair value hierarchy are recognized at the beginning of the reporting period when changes in circumstances require such transfers.

## 13. Related-Party Transactions

As of March 31, 2020, Icahn Enterprises L.P. owned approximately 78.6% of our outstanding common stock.

Insight Portfolio Group LLC ("Insight Portfolio Group") is an entity formed and controlled by Mr. Icahn in order to maximize the potential buying power of a group of entities with which Mr. Icahn has a relationship

in negotiating with a wide range of suppliers of goods, services and tangible and intangible property at negotiated rates.

On January 1, 2013, Viskase acquired a minority equity interest in Insight Portfolio Group and agreed to pay a portion of Insight Portfolio Group's operating expenses, which was approximately \$189 for the year ended 2019 and none for 2020.

In December 2019, Insight advised us that it was shutting down its services effective January 1, 2020. Supplier contracts coordinated through Insight will remain in effect through their individual terms. Effective February 10, 2020, the Company withdrew as a member of Insight and assigned its interests in Insight to another Delaware limited liability company.

Icahn Enterprises L.P. was the lender on the Company's Revolving Credit Facility as of March 31, 2020. The Company paid Icahn Enterprises L.P. service, commitment fees and interest of \$79 and \$43 for the three months ended March 31, 2020 and March 31, 2019.

#### 14. Business Segment Information and Geographic Area Information

The Company primarily manufactures and sells cellulosic food casings as its sole business segment. The Company's operations are viewed in geographic regions of North America, South America, Europe and Asia. Intercompany sales and charges (including royalties) have been reflected as appropriate in the following information. Certain items are maintained at the Company's corporate headquarters and are not allocated geographically. They include most of the Company's debt and related interest expense and income tax benefits.

Reporting Segment Information:

	3 Months Ended March 31, 2020	3 Months Ended March 31, 2019
Net sales by region		
North America	\$50,714	\$48,093
South America	10,770	10,169
Europe	41,072	42,690
Asia	9,149	10,677
Other and eliminations	(13,227)	(16,634)
	<u>\$98,478</u>	<u>\$94,995</u>
	3 Months Ended March 31, 2020	3 Months Ended March 31, 2019
Operating income		
North America	\$5,115	\$2,786
South America	-	(1,098)
Europe	989	(6,472)
Asia	1,485	1,551
	<u>\$7,589</u>	<u>(\$3,233)</u>
	March 31, 2020	December 31, 2019
Identifiable assets		
North America	\$208,420	\$211,723
South America	54,525	58,422
Europe	193,598	194,732
Asia	45,933	48,010
	<u>\$502,476</u>	<u>\$512,887</u>

	3 Months Ended March 31, 2020	3 Months Ended March 31, 2019
Net Sales from operations by country		
United States	\$31,443	\$29,330
Brazil	5,439	5,327
Italy	5,885	5,266
Philippines	4,776	4,625
Germany	6,881	6,833
France	3,196	3,070
Poland	2,421	2,124
Other international	38,437	38,420
	<u>\$98,478</u>	<u>\$94,995</u>

### 15. Changes in Accumulated Other Comprehensive Loss

	Accrued Employee Benefits	Translation Adjustments	Total
Balance at December 31, 2019	(\$41,313)	(\$36,122)	(\$77,435)
Other comprehensive (loss) before reclassifications	(30)	(3,399)	(3,429)
Reclassifications from accumulated other comprehensive loss to earnings	267	-	267
Balance at March 31, 2020	<u>(\$41,076)</u>	<u>(\$39,521)</u>	<u>(\$80,597)</u>

	Amounts Reclassified from Accumulated Other Comprehensive Loss	Affected Line Items in the Consolidation Statement of Operations and Comprehensive Loss
Accrued Employee Benefits		
Amortization of net actuarial loss	<u>267</u>	Other Income/Expense
	<u>\$267</u>	

### 16. Restructuring Charges

During the year ended December 31, 2019, the Company recognized a restructuring expense in our European segment of \$9,224, which we believe is our final approved restructuring plans. The costs relate to a restructuring of its French and German subsidiary operations to safeguard the Company's competitive environment in the European market. The plan will involve the involuntary termination of approximately 150 employees, the closure of our European sales office and relocation of part of our finishing operation. The Company has also opened a European shared service center with the consolidation of corporate jobs in this market.

The following table provides details of our restructuring provisions.

	March 31, 2020	December 31, 2019
Beginning balance	\$10,217	\$9,515
Provision	-	9,224
Payments	(2,588)	(7,778)
ASC 842 adoption		(310)
Translation	(242)	(434)
Ending balance	<u>\$7,387</u>	<u>\$10,217</u>

## 17. Variable Interest Entity

The Company holds a variable interest in a joint venture for which the Company is the primary beneficiary. The joint venture, VE Netting, LLC, is a manufacturing, marketing and selling company of high quality netting solutions for the meat and poultry industry. VE Netting, LLC is a Delaware limited liability company with its principal place of business in Lombard, IL. The netting product will be manufactured under agreement by Viskase's affiliate located in Monterrey, Mexico.

As the primary beneficiary of the variable interest entity (VIE), the VIEs' assets, liabilities, and results of operations are included in the Company's consolidated financial statements as of, and for the period ended, March 31, 2020 and December 31, 2019. The other equity holders' interests are reflected in "Net loss attributable to noncontrolling interests" in the Consolidated Statements of Operations and "Noncontrolling interests" in the Consolidated Balance Sheets.

The following table summarizes the carrying amount of the VIEs' assets and liabilities included in the Company's Consolidated Balance Sheets at March 31, 2020 and December 31, 2019:

	March 31, 2020	December 31, 2019
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$75	\$14
Receivables, net	143	139
Inventories	399	211
Other current assets	205	148
Property, plant and equipment	1,237	1,237
Less: Accumulated depreciation	(291)	(260)
Property, plant and equipment, net	<u>946</u>	<u>977</u>
Deferred tax asset	115	115
Other assets	27	26
Total Assets	<u>\$1,910</u>	<u>\$1,630</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities		
Total Liabilities	<u>791</u>	<u>634</u>
Paid in capital	2,181	2,181
Retained earnings	(1,062)	(1,185)
Total Stockholder Equity	<u>1,119</u>	<u>996</u>
Total Liabilities and Stockholders' Equity	<u>\$1,910</u>	<u>\$1,630</u>

All assets in the above table can only be used to settle obligations of the consolidated VIE. Liabilities are nonrecourse obligations. Amounts presented in the table above are adjusted for intercompany eliminations.

The following table summarizes the Statement of Operations of the VIE included in the Company's Consolidated Statement of Operations for the period ended March 31, 2020 and March 31, 2019.

	<u>March 31, 2020</u>	<u>March 31, 2019</u>
Net sales	\$194	\$70
Cost of sales	<u>(12)</u>	<u>81</u>
Gross margin	206	(11)
Selling, general and administrative	<u>75</u>	<u>58</u>
Operating income (loss)	131	(69)
Other expense	<u>12</u>	<u>(8)</u>
Income (loss) before income taxes	119	(61)
Income tax benefit	<u>-</u>	<u>-</u>
Net income (loss)	<u><u>\$119</u></u>	<u><u>(\$61)</u></u>

## 18. Going Concern

The Company's financial statements are prepared using accounting principles generally accepted in the United States of America applicable to a going concern which contemplates the realization of assets and liquidation of liabilities in the normal course of business. While the Company has sufficient operating income to fund normal operations, the ability of the Company to continue as a going concern is dependent on the Company obtaining adequate refinancing of its Term B loan before its maturity in January 2021.

In order to continue as a going concern, the Company will need, among other things, additional capital resources. Management's plan to obtain such resources for the Company include traditional financing, such as loans; sales of equity instruments; and obtaining capital from significant stockholders sufficient to meet its debt obligations.

Most recently, from the beginning of 2020, the global spread of a novel coronavirus pandemic, also known as COVID-19, has delayed the proposed refinancing arranged by the Company. We fully expect the refinancing will be completed before the maturity of our Term B facility. However, there is no assurance that the Company will be able to obtain sufficient additional funds to refinance these maturities occurring within 12 months of the date of the issuance of our financials or that such funds, if available, will be obtainable on terms satisfactory to the Company, and therefore substantial doubt exists about the Company's ability to continue as a going concern.

The accompanying financial statements have been prepared assuming that the Company will continue as a going concern, which contemplates the realization of assets and the liquidation of liabilities in the normal course of business.

## 19. Subsequent Events

Viskase evaluated its March 31, 2020 consolidated financial statements for subsequent events through May 15, 2020, the date the consolidated financial statements were available to be issued.

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a pandemic, which continues to spread throughout the United States. As a result, the Company has implemented a COVID-19 response plan which has phased responses to levels of severity and locality of the virus. With these measures in place the Company does not believe there will be a material impact on its operations.

The Company's operations and associated supply chain have been deemed essential by governing bodies in its countries of operations, therefore, there are no restrictions to prevent employees from working. Its supplies are mainly domestic, but certain items are sourced internationally. We have not experienced any cross-border restrictions that have impacted the Company, and none of its sales are expected to be impacted

by cross-border restrictions. While the disruption is currently expected to be temporary, there is uncertainty around the duration. Therefore, while the Company has not experienced this matter negatively impacting its business, results of operations, and financial position, the related financial impact cannot be reasonably estimated at this time. The Company has seen a positive impact on order volume at this time and expects the longer the duration the greater the overall impact. As a result, the Company and its Parent are monitoring the situation as it unfolds and adjusting measures as needed.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### **Company Overview**

The Company operates in the casing product segment of the food industry. Viskase is a worldwide leader in the production and sale of cellulosic, fibrous and plastic casings for the processed meat and poultry industry. Viskase currently operates ten manufacturing facilities throughout North America, Europe, South America and Asia. Viskase provides value-added support services relating to these products for some of the world's largest global consumer products companies. Viskase is one of the two largest worldwide producers of non-edible cellulosic casings for processed meats and one of the three largest manufacturers of non-edible fibrous casings.

Our net sales are driven by consumer demand for meat products and the level of demand for casings by processed meat manufacturers, as well as the average selling prices of our casings. Specifically, demand for our casings is dependent on population growth, overall consumption of processed meats and the types of meat products purchased by consumers. Average selling prices are dependent on overall supply and demand for casings and our product mix.

Our cellulose, fibrous and plastic casing extrusion operations are capital-intensive and are characterized by high fixed costs. Our finishing operations are labor intensive. The industry's operating results have historically been sensitive to the global balance of capacity and demand. The industry's extrusion facilities produce casings under a timed chemical process and operate continuously.

Our contribution margin varies with changes in selling price, input material costs, labor costs and manufacturing efficiencies. The total contribution margin increases as demand for our casings increases. Our financial results benefit from increased volume because we do not have to increase our fixed cost structure in proportion to increases in demand. For certain products, we operate at near capacity in our existing facilities. We regularly evaluate our capacity and projected market demand. We believe the current and planned cellulosic production capacity in our industry is in balance with global demand.

### Comparison of Results of Operations for Fiscal Quarters Ended March 31, 2020 and 2019.

The following discussion compares the results of operations for the fiscal quarter ended March 31, 2020 to the results of operations for the fiscal quarter ended March 31, 2019

We have provided the table below in order to facilitate an understanding of this discussion.

	3 Months Ended March 31, 2020	% Change over 2019	3 Months Ended March 31, 2019
NET SALES	\$98.5	3.7%	\$95.0
Cost of sales	78.2	4.1%	75.1
Selling, general and administrative	12.3	-15.8%	14.6
Amortization of intangibles	0.4	-	0.4
Asset impairment	-	NM	1.0
Restructing expense	-	NM	7.2
OPERATING INCOME	7.6	NM	(3.2)
Interest expense, net of income	3.8	-9.5%	4.2
Other expense, net	6.8	183.3%	2.4
Income tax provision (benefit)	0.5	NM	(3.3)
NET LOSS	<u>(\$3.5)</u>	-46.2%	<u>(\$6.5)</u>

NM= Not meaningful when comparing positive to negative numbers or to zero.

## Quarter Ended March 31, 2020 Versus Quarter Ended March 31, 2019

*Net Sales.* Our net sales for the three months ended March 31, 2020 were \$98.5 million, which represents an increase of \$3.5 million or 3.7% from the prior year period. Net sales increased \$0.5 million from volume and \$4.3 million due to price and mix, offset by an decrease \$1.3 million due to foreign currency translation.

*Cost of Sales.* Cost of sales for for the three months ended March 31, 2020 increased 4.1% from the comparable prior year period. The increase is due to higher sales volume.

*Selling, General and Administrative Expenses.* We decreased selling, general and administrative expenses from \$14.6 million for the three months ended March 31, 2019 to \$12.3 million in 2020. The decrease is mainly due to lower costs associated with recent restructuring efforts.

*Amortization of Intangibles.* The Company incurred an expense of \$0.4 million on the amortization of intangibles recognized with the acquisitions.

*Asset Impairment Charge.* The Company incurred an asset impairment charge of \$1.0 million in first quarter of 2019 related to the write down of certain high cost production machinery taken out of service.

*Restructuring Expense.* Restructuring expense of \$7.2 million during the first three months of 2019 resulted from the planned partial relocation of our manufacturing operation in Thaon, France and a downsizing of our facility in Bomlitz, Germany. The plan involved the involuntary termination of approximately 150 employees. The Company anticipates an annual savings of \$10.0 million per year when the plan is fully implemented.

*Operating Income.* Operating income for first three months ended March 31, 2020 was \$7.6 million, representing an increase of \$10.8 million from the same period in 2019. The increase in operating income was primarily due to higher gross profit, the absence of restructuring expense and asset impairment and lower costs due to the restructuring plan.

*Interest Expense.* Interest expense, net of interest income, for 2020 was \$3.8 million, representing an decrease of \$0.4 million compared to 2019. The decrease is a result of a lower interest rate on our Term loan.

*Other Expense.* Other expense for 2020 was approximately \$6.8 million, representing a increase of \$4.4 million over 2019. The increase is primarily due to foreign currency devaluation in Brazil and Europe.

*Income Tax Provision.* During 2020, an income tax expense of \$0.5 million was recognized on the loss before income taxes of \$(3.0) million compared to income tax benefit of \$(3.3) million in 2019. The effective income tax rates are calculated at (15.7)% and 33.9% for the three months ended March 31, 2020 and 2019, respectively.

Primarily as a result of the factors discussed above, net loss was (\$3.5) million compared to net loss of \$(6.5) million for 2019.

### **Liquidity and Capital Resources**

Cash and cash equivalents decreased by \$9.0 million for the three months ended March 31, 2020. Net cash used in operating activities was \$6.6 million and net cash used in investing activities was \$1.6 million. Net cash used in financing activities was \$3.6 million. Cash flows used in operating activities were principally attributable to results from operations, offset by an increase in working capital. Our trade receivables increased during 2020 due to strong market demand on its retail business due to the pandemic. Cash flows used in investing activities were principally attributable to capital expenditures. Cash flows used in financing activities principally consisted of by debt repayments under our Europe Bank Loan, Term Loan and Restructured Term Loan.

Our cash held in foreign banks was \$10.8 million (against a total cash balance of \$14.0 million) and \$15.4 million (against a total cash balance of \$23.0 million) as of March 31, 2020 and December 31, 2019, respectively. Any cash held by our foreign subsidiaries does not have a significant impact on our overall liquidity, but if we fail to generate sufficient cash through our domestic operations, our foreign operations could be a potential source of liquidity.

As of March 31, 2020 the Company had working capital deficit of approximately \$108.1 million including restricted cash of \$1.2 million, with additional amounts available under its Revolving Credit Facility. The change in working capital is due to the short term maturity of debt discussed in Footnote 18.

On November 14, 2007, the Company entered into a secured revolving credit facility (“Revolving Credit Facility”), which has been subsequently amended.

On January 30, 2014, the Company entered into an Amendment Agreement to the Revolving Credit Facility, together with an amended Loan Agreement, with Icahn Enterprises Holdings L.P. (“IEH”). Drawings under the amended Revolving Credit Facility bear interest at daily three month LIBOR plus 2.0%. The amended Revolving Credit Facility also provides for an unused line fee of 0.375% per annum.

On June 30, 2019, the Company entered into the Eleventh Amendment to the Loan and Security Agreement with Icahn Enterprises L.P., extending the maturity date of the Revolving Credit Facility from January 30, 2020 to January 30, 2021 and amending the maximum revolver amount to \$45,000.

Indebtedness under the amended Revolving Credit Facility is secured by liens on substantially all of the Company’s domestic and Mexican assets, with liens on (i) accounts, inventory, lockboxes, deposit accounts and investment property (the “ABL Priority Collateral”) to be contractually senior to the liens securing the Term Loan (as hereafter defined) pursuant to an intercreditor agreement, (ii) real property, fixtures and improvements thereon, equipment and proceeds thereof (the “Fixed Asset Priority Collateral”), to be contractually subordinate to the liens securing the Term Loan pursuant to such intercreditor agreement, and (iii) all other assets, to be contractually pari passu with the liens securing the Term Loan pursuant to such intercreditor agreement. Our future direct or indirect material domestic subsidiaries are required to guarantee the obligations under the amended Revolving Credit Agreement, and to provide security by liens on their assets as described above.

The amended Revolving Credit Facility contains various covenants which restrict the Company’s ability to, among other things, incur indebtedness, create liens on our assets, make investments, enter into merger, consolidation or acquisition transactions, dispose of assets (other than in the ordinary course of business), make certain restricted payments, enter into sale and leaseback transactions and transactions with affiliates, in each case subject to permitted exceptions. The amended Revolving Credit Facility also requires that we comply with certain financial covenants, including meeting a minimum EBITDA requirement and limitations on capital expenditures, in the event our usage of the Revolving Credit Facility exceeds 90% of the facility amount. The Company is in compliance with the Revolving Credit Facility covenants as of March 31, 2020.

The Company had \$5 million of borrowings at March 31, 2020 and no borrowings as of December 31, 2019. We have an additional \$40.0 million of availability under the amended Revolving Credit Facility as of March 31, 2020.

In its foreign operations, the Company has unsecured lines of credit with various banks providing approximately \$5.5 million of availability. There were no borrowings under the lines of credit at March 31, 2020.

On January 30, 2014, the Company entered into a Credit Agreement with UBS AG, Stamford Branch (“UBS”), as Administrative Agent and Collateral Agent, and the Lenders parties thereto, providing for a \$275 million senior secured covenant lite term loan facility (“Term Loan”). The Term Loan bears interest at a LIBOR Rate plus 3.25% (with the LIBOR Rate carrying a 1.00% floor or at a Base Rate equal to the sum of (1) the greatest of (a) the Prime Rate, (b) the Federal Funds Effective Rate plus 0.50%, (c) one-month LIBOR plus 1.0%, or (d) 2.0%, plus (2) 2.25%). As of March 31, 2020, the interest rate was 4.7% on the Term Loan. The Term Loan has a contractual obligation to repay 1% per year and this amount is carried as short term debt. The Term Loan has a maturity date of January 30, 2021. The Term Loan is subject to certain additional mandatory prepayments upon asset sales, incurrence of indebtedness not otherwise permitted, and based upon a percentage of excess cash flow. Prepayments on the Term Loan may be made at any time.

Indebtedness under the Term Loan is secured by liens on substantially all of the Company’s domestic and Mexican assets, with liens on (i) the Fixed Asset Priority Collateral, to be contractually senior to the liens securing the Revolving Credit Facility pursuant to the intercreditor agreement, (ii) the ABL Priority Collateral, to be contractually subordinate to the liens securing the Revolving Credit Facility pursuant to the intercreditor

agreement, and (iii) all other assets, to be contractually pari passu with the liens securing the Revolving Credit Facility pursuant to the intercreditor agreement. Our future direct or indirect material domestic subsidiaries are required to guarantee the obligations under the Term Loan, and to provide security by liens on their assets as described above.

On December 30, 2016, the Company entered into a Share and Asset Purchase Agreement to purchase all of the shares in CT Casings Beteiligungs GmbH and certain assets of Poly-clip Systems LLC. As part of the consideration for the purchase, a former seller shareholder loan was restructured and remained outstanding at the January 10, 2017 closing in the original amount of €9.8 million (“Restructured Term Loan”) or \$10.3 million. After reductions for post-closing adjustments, the balance on the Restructured Term Loan was €8.1 million. The Restructured Term Loan was due for repayment as follows: €1.7 million was paid on January 10, 2018; and the balance of €6.4 million was paid on January 10, 2020. The Restructured Term Loan bears no interest, and was recorded for a book value of €7.3 million using an imputed interest rate of 4%.

### ***Pension and Postretirement Benefits***

Our long-term pension and postretirement benefit liabilities totaled \$69.3 million at March 31, 2020.

Expected annual cash contributions for U.S. pension liabilities are expected to be (in millions):

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Pension	\$ -	\$ 16.9	\$ 7.0	\$ 7.0	\$ 7.0

### ***Contract Obligations***

As of March 31, 2020, the aggregate maturities of debt(1), leases and purchase commitments for each of the next five years are (in millions):

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Thereafter</u>
Term Loan Facility	\$ 2.1	\$ 255.8	\$ -	\$ -	\$ -	\$ -
Europe Bank Loan	1.4	0.4	-	-	-	-
Revolver	-	5.0	-	-	-	-
Operating Leases	4.4	5.5	5.3	5.0	4.7	30.7
Other	1.0	1.1	-	-	-	0.9
	<u>\$ 8.9</u>	<u>\$ 267.8</u>	<u>\$ 5.3</u>	<u>\$ 5.0</u>	<u>\$ 4.7</u>	<u>\$ 31.6</u>

(1) The aggregate maturities of debt represent amounts to be paid at maturity and not the current carrying value.

### ***Critical Accounting Policies***

The financial statements are prepared in accordance with generally accepted accounting principles (“GAAP”) in the United States of America and include the use of estimates and assumptions that affect a number of amounts included in the Company’s financial statements, including, among other things, pensions and other postretirement benefits and related disclosures, reserves for excess and obsolete inventory, allowance for doubtful accounts, and income taxes. Management bases its estimates on historical experience and other assumptions that we believe are reasonable. If actual amounts are ultimately different from previous estimates, the revisions are included in the Company’s results for the period in which the actual amounts become known. Historically, the aggregate differences, if any, between the Company’s estimates and actual amounts in any year have not had a significant effect on the Company’s consolidated financial statements. Please reference Footnote 1 in our Notes to Consolidated Financial Statements for the disclosure on critical accounting policies.

### ***New Accounting Pronouncements***

Please reference Footnote 1 in our Notes to Consolidated Financial Statements.

## FORWARD-LOOKING STATEMENTS

This report includes “forward-looking statements.” Forward-looking statements are those that do not relate solely to historical fact. These statements relate to future events or our future financial performance and implicate known and unknown risks, uncertainties and other factors that may cause the actual results, performances or levels of activity of our business or our industry to be materially different from that expressed or implied by any such forward-looking statements. They include, but are not limited to, any statement that may predict, forecast, indicate or imply future results, performance, achievements or events. In some cases, you can identify forward-looking statements by use of words such as “believe,” “anticipate,” “expect,” “estimate,” “intend,” “project,” “plan,” “will,” “would,” “could,” “predict,” “propose,” “potential,” “may” or words or phrases of similar meaning. Statements concerning our financial position, business strategy and measures to implement that strategy, including changes to operations, competitive strengths, goals, plans, references to future success and other similar matters are forward-looking statements. Forward-looking statements may relate to, among other things:

- our ability to meet liquidity requirements and to fund necessary capital expenditures;
- the strength of demand for our products, prices for our products and changes in overall demand;
- assessment of market and industry conditions and changes in the relative market shares of industry participants;
- consumption patterns and consumer preferences;
- the effects of competition and competitor responses to our products and services ;
- our ability to realize operating improvements and anticipated cost savings;
- pending or future legal proceedings and regulatory matters;
- general economic conditions and their effect on our business;
- changes in the cost or availability of raw materials and changes in energy prices or other costs;
- pricing pressures for our products;
- the cost of and compliance with environmental laws and other governmental regulations;
- our results of operations for future periods;
- our anticipated capital expenditures;
- our ability to pay, and our intentions with respect to the payment of, dividends on shares of our capital stock;
- our ability to protect our intellectual property;
- economic and industry conditions affecting our customers and suppliers
- our ability to identify, complete and integration acquisitions; and
- our strategy for the future, including opportunities that may be presented to and/or pursued by us.

These forward-looking statements are not guarantees of future performance. Forward-looking statements are based on management’s expectations that involve risks and uncertainties.